



**EDA ANNUAL CONFERENCE 2010**  
**BRIDGING EFFORTS –CONNECTING CIVILIAN SECURITY**  
**AND MILITARY CAPABILITY DEVELOPMENT”**

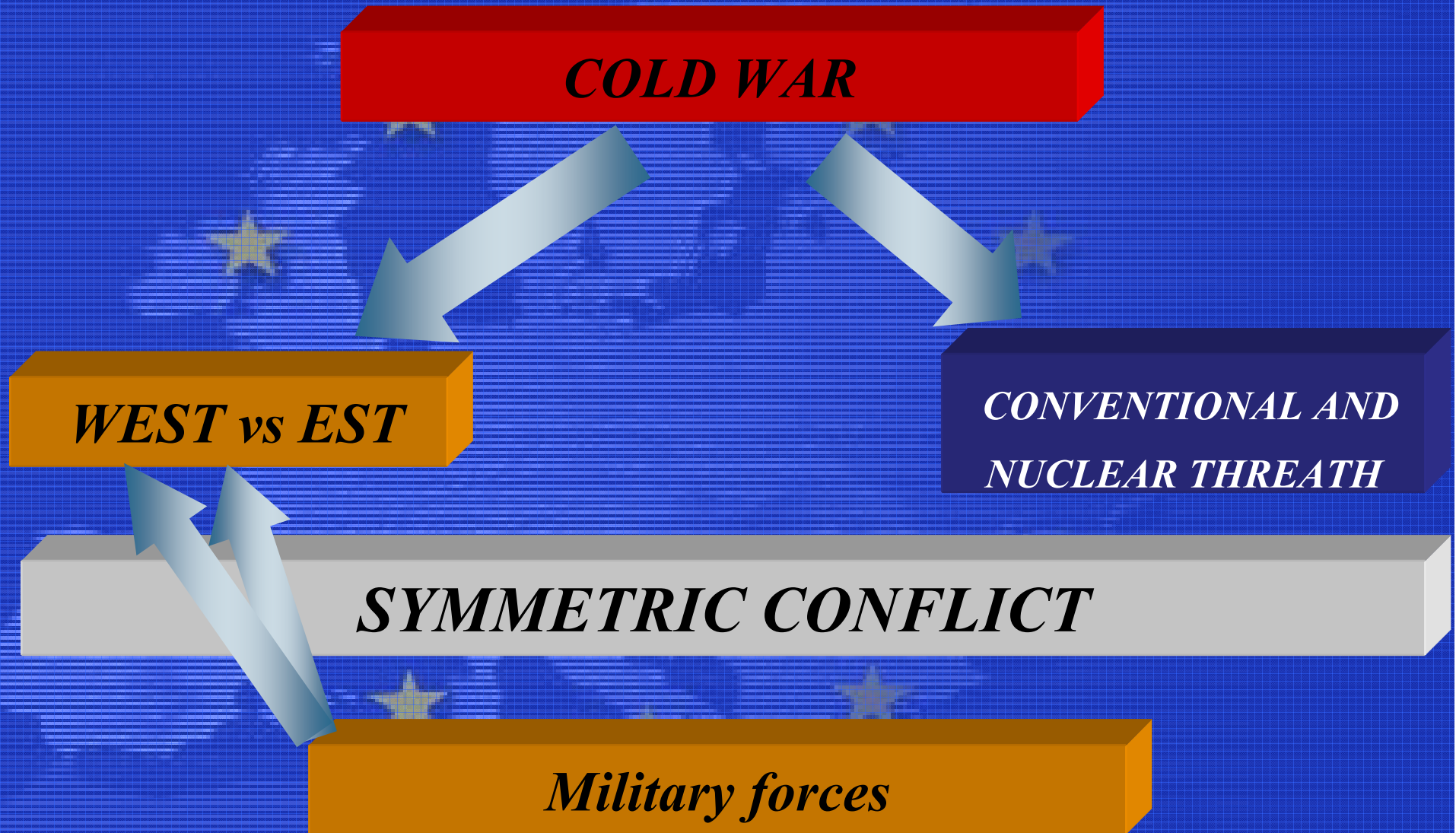
**PANEL 2 “*FUTURE AVENUES OF COOPERATION*”**

**TURNING OPERATIONAL NEEDS INTO**  
**CAPABILITIES -**  
**KEY ASPECTS OF EFFECTIVE**  
**REQUIREMENTS DEFINITION**

***Maj. Gen. Paolo MAGRO***

**CHIEF OF III DIVISION – MILITARY POLICY AND PLANNING**  
**ITALIAN DEFENCE GENERAL STAFF**

# *The old Contest*





# *The New Context*

*EVOLUTION OF THE THREATS*



*HARDLY PREDICTABLE - ASYMMETRIC  
CONFLICTS*

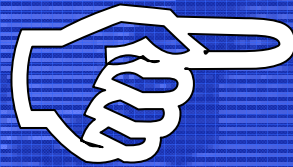


*CORRECT BALANCE  
OF  
FORCES*

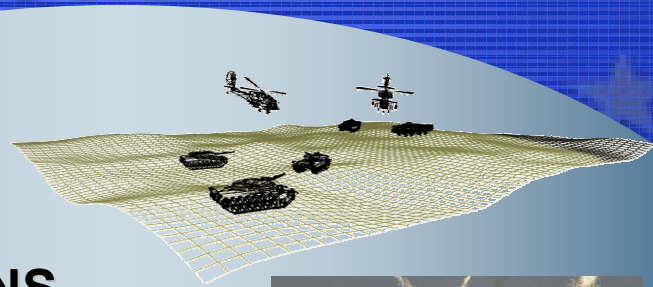
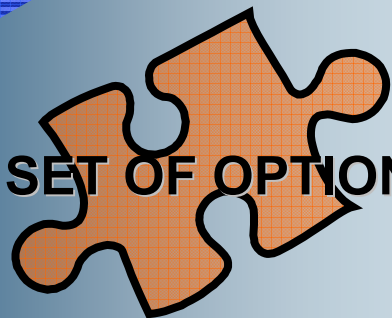
# Comprehensive Approach

mission oriented

capability oriented



SET OF OPTIONS



Who is the threat..?



What could the threat do?



**Building a *Comprehensive Vision*  
on Capability Development is:**

**DESIRABLE**



**NECESSARY**

**WORLD'S  
TRENDS**

**COMMON  
OPERATIONAL  
ENVIRONMENT**

**BUDGET  
CONSTRAINTS**

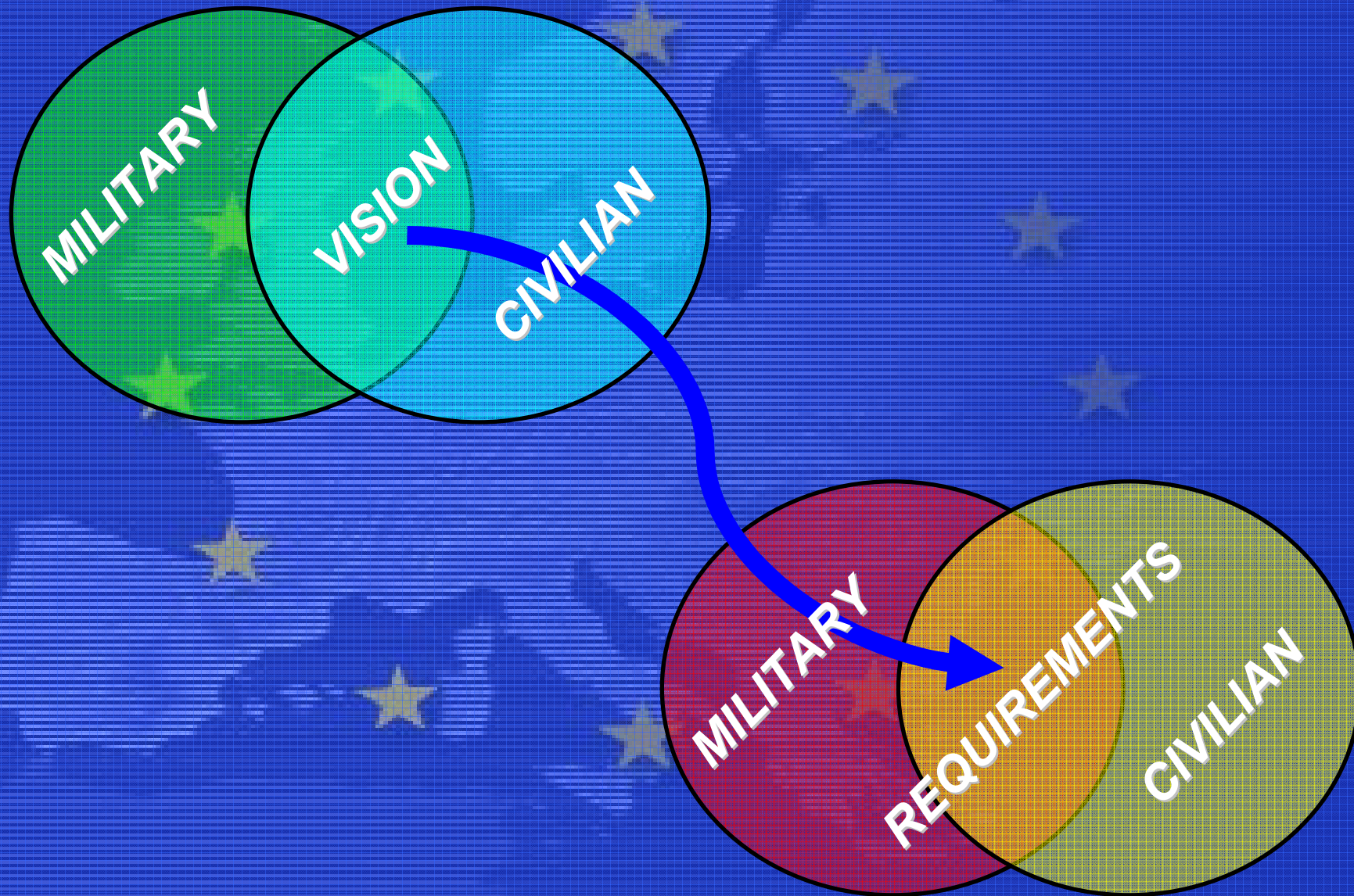
# *Common perception of future Global Challenges*



Can we say “European Level of Ambition”?



# *European Operations*





# *European Defence Agency* *a Great Opportunity*

*Better Needs  
Understanding*

*Better  
Methodology*

*Best Solutions  
available*

*Economical  
Benefits*



# *Civil/Military capability areas*

- *Logistic and Re-contruction/Re-bulding*
- *Communications*
- *Medical Support*
  
- *Policing*
- *Stabilization*



..... *and more....!*

- *Information and Intelligence*
- *Education, Training and Exercising*





# *Opportunities*

**EXPLOIT  
EXCELLENCE**

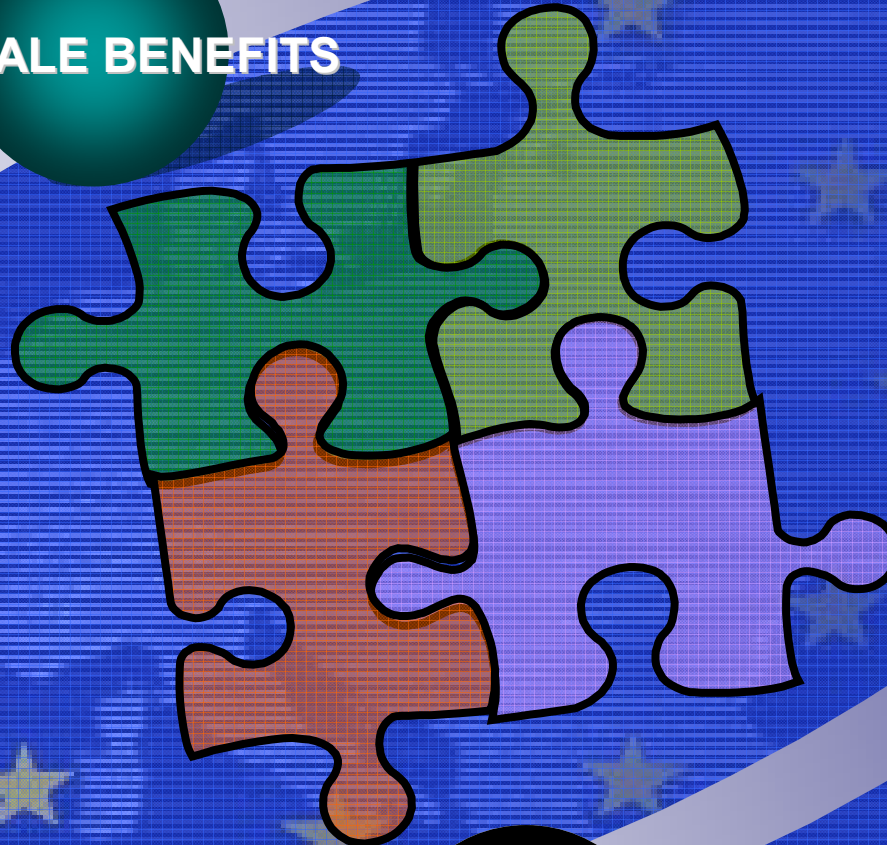
**SCALE BENEFITS**

**EU COMMON  
PERCEPTION  
OF  
CHALLENGES**

**ADDED VALUE**

**COMPETITION  
ON OUTPUT  
REALIZATION**

**STANDARDIZATION -  
INTEROPERABILITY**





*Process Development....  
in progress...*



*Embryo stage*



*Political authority  
responsability*



# *Process Development*

## *Lisbon Treaty*

- High Representative
- Permanent Structured Cooperations





# *Process Development*

*Appropriate harmonized  
methodology*



*Crisis Management  
Planning Directorate  
(CMPD)*



# *Conclusions*



*Comprehensive Vision*

*Common believe*

*Common Capabilities*



The image features a blue background with a grid pattern and the European Union flag's twelve yellow stars arranged in a circle. The word "Questions?" is written in a stylized, italicized, yellow font with a black outline in the center of the star circle.

*Questions?*